Operations & Commercial

	Original Budget 2023-24 £	Revised Budget 2023-24 £	Projection 2024-25 £	Projection 2025-26 £	Projection 2026-27 £	Projection 2027-28 £
Allotments						
Premises	6,500	6,500	6,790	6,820	6,840	6,860
Supplies & Services	1,400	1,400	1,400	1,400	1,400	1,400
Total Expenditure	7,900	7,900	8,190	8,220	8,240	8,260
Customer & client receipts	(28,730)	(28,730)	(30,120)	(30,650)	(31,200)	(31,780)
Total Income	(28,730)	(28,730)	(30,120)	(30,650)	(31,200)	(31,780)
Direct Service Cost	(20,830)	(20,830)	(21,930)	(22,430)	(22,960)	(23,520)
Central Support Services	230	230	230	230	230	230
Recharge to Services	13,570	13,570	13,570	13,570	13,570	13,570
Total Service Cost	(7,030)	(7,030)	(8,130)	(8,630)	(9,160)	(9,720)
Carparking King's Lynn & West Nor	folk					
Employees	597,720	597,720	764,160	796,130	829,460	862,320
Premises	1,181,080	1,122,270	1,049,970	1,054,440	1,057,950	1,061,310
Transport	4,180	4,180	1,240	1,240	1,240	1,240
Supplies & Services	332,940	302,940	414,500	318,500	318,500	318,500
Agency & Benefit Payments	0	0	40,000	40,000	40,000	40,000
Financing Costs	5,340	5,340	9,360	9,360	9,220	9,360
Total Expenditure	2,121,260	2,032,450	2,279,230	2,219,670	2,256,370	2,292,730
Customer & client receipts	(4,628,270)	(4,628,270)	(5,241,060)	(5,404,340)	(5,519,200)	(5,621,070)
Total Income	(4,628,270)	(4,628,270)	(5,241,060)	(5,404,340)	(5,519,200)	(5,621,070)
Direct Service Cost	(2,507,010)	(2,595,820)	(2,961,830)	(3,184,670)	(3,262,830)	(3,328,340)
Central Support Services	9,410	9,410	9,410	9,410	9,410	9,410
Movement in Reserves	0	0	1,210	120,280	120,280	120,280
Recharge to Services	397,910	397,910	413,980	434,220	455,790	478,780
Total Service Cost	(2,099,690)	(2,188,500)	(2,537,230)	(2,620,760)	(2,677,350)	(2,719,870)

Carparking Shared Services

Employees	488,390	488,390	470,200	489,720	510,060	530,250
Premises	3,000	3,000	3,000	3,000	3,000	3,000
Transport	51,750	51,250	52,170	53,350	54,180	54,920
Supplies & Services	41,590	41,590	52,090	52,090	52,090	52,090
Agency & Benefit Payments	866,000	866,000	2,236,000	2,236,000	2,236,000	2,236,000
Total Expenditure	1,450,730	1,450,230	2,813,460	2,834,160	2,855,330	2,876,260
	(4 740 740)	(4 740 740)	(0.050.470)	(2,000,000)	(2.045.420)	(2,000,400)
Customer & client receipts	(1,718,740) (1,718,740)	(1,718,740)	(3,252,170)	(3,208,800)	(3,215,430)	(3,222,180)
Total Income	(1,718,740)	(1,718,740)	(3,252,170)	(3,208,800)	(3,215,430)	(3,222,180)
Direct Service Cost	(268,010)	(268,510)	(438,710)	(374,640)	(360,100)	(345,920)
Recharge to Services	6,320	6,320	7,750	8,520	9,380	10,320
Total Service Cost	(261,690)	(262,190)	(430,960)	(366,120)	(350,720)	(335,600)
	((,,	(100,000)	(,)	(,)	(,,
ссту						
Employees	477,380	477,380	521,220	543,640	567,010	589,170
Premises	123,830	123,620	121,790	121,950	122,070	122,180
Transport	6,080	6,080	5,560	5,620	5,660	5,700
Supplies & Services	128,130	128,130	128,130	128,130	128,130	128,130
Financing Costs	64,720	64,720	55,020	38,270	45,510	45,810
Total Expenditure	800,140	799,930	831,720	837,610	868,380	890,990
Customer & client receipts	(351,850)	(351,850)	(359,420)	(366,210)	(370,770)	(374,710)
Total Income	(351,850)	(351,850)	(359,420)	(366,210)	(370,770)	(374,710)
		440.000	(70.000	474 400	407.040	<u> </u>
Direct Service Cost	448,290	448,080	472,300	471,400	497,610	516,280
Central Support Services	15,830	15,830	15,830	15,830	15,830	15,830
Movement in Reserves	0	0	0	35,520	35,520	35,520
Recharge to Services	(665 660)	(665,660)	(717,080)	(763,580)	(813,060)	(865,760)
	(665,660)	(000,000)	(111,000)	(,)	(0.0,000)	(000,100)

Cleansing & Street Sweeping

Employees	1,766,970	1,766,970	2,029,790	2,114,020	2,201,800	2,286,020
Premises	45,580	45,580	43,210	43,300	43,370	43,430
Transport	193,840	193,840	199,280	201,660	203,770	205,630
Supplies & Services	88,000	90,500	102,000	87,000	87,000	87,000
Agency & Benefit Payments	24,880	24,880	29,560	29,560	29,560	29,560
Financing Costs	192,900	192,900	228,770	204,590	205,970	207,750
Total Expenditure	2,312,170	2,314,670	2,632,610	2,680,130	2,771,470	2,859,390
Customer & client receipts	(195,550)	(198,050)	(86,480)	(87,880)	(88,370)	(88,870)
Total Income	(195,550)	(198,050)	(86,480)	(87,880)	(88,370)	(88,870)
Direct Service Cost	2,116,620	2,116,620	2,546,130	2,592,250	2,683,100	2,770,520
Central Support Services	32,700	32,700	32,700	32,700	32,700	32,700
Movement in Reserves	0	0	0	5,000	5,000	5,000
Recharge to Services	(423,690)	(423,690)	(415,060)	(411,570)	(407,740)	(403,520)
Total Service Cost	1,725,630	1,725,630	2,163,770	2,218,380	2,313,060	2,404,700
Crem & Cemeteries						
Employees	367,080	367,080	382,360	398,550	415,450	432,070
Premises	504,060	512,360	369,910	376,720	382,250	387,250
Transport	4,790	4,790	4,170	4,170	4,170	4,170
Supplies & Services	108,550	108,550	108,550	108,550	108,550	108,550
Financing Costs	98,680	98,680	98,770	2,410	2,410	2,410
Total Expenditure	1,083,160	1,091,460	963,760	890,400	912,830	934,450
Customer & client receipts	(2,287,310)	(2,283,160)	(2,381,770)	(2,412,560)	(2,438,250)	(2,440,150)
Total Income	(2,287,310)	(2,283,160)	(2,381,770)	(2,412,560)	(2,438,250)	(2,440,150)
Direct Service Cost	(1,204,150)	(1,191,700)	(1,418,010)	(1,522,160)	(1,525,420)	(1,505,700)
Central Support Services	19,280	19,280	19,280	19,280	19,280	19,280
Movement in Reserves		(15,000)	0	4,000	4,000	4,000
Recharge to Services	311,790	311,790	315,230	318,040	320,920	323,950
Total Service Cost	(873,080)	(875,630)	(1,083,500)	(1,180,840)	(1,181,220)	(1,158,470)

Depots

Customer & client receipts Total Income (14,000) (19,020) (11,62) (12,2) (12,2) (12,2) (12,2) (11,00) (11,00) (11,00) (1	Premises Transport Supplies & Services Total Expenditure	161,370 4,500 980 166,850	159,200 4,500 980 164,680	140,840 4,500 980 146,320	143,530 4,500 980 149,010	145,900 4,500 980 151,380	148,160 4,500 <u>980</u> 153,640
Recharge to Services (15,460) (13,600) (11,990) (10,280) (8,420) Total Service Cost 137,390 135,220 113,720 118,020 122,100 126,220 Events Employees 0 0 0 0 0 0 0 Supplies & Services 2,000 260 1,740 1,700 1,100	-	,	. ,	, ,	. ,	, ,	
Total Service Cost 137,390 135,220 113,720 118,020 122,100 126,220 Events Employees 0 0 0 0 0 0 Premises 2,000 260 1,740 1,740 1,740 1,740 Transport 750 790 790 790 790 790 Supplies & Services 47,080 38,470 34,1100 (21,110) (21,110)	Direct Service Cost	152,850	150,680	127,320	130,010	132,380	134,640
Events Employees 0 0 0 0 0 Premises 2,000 260 1,740 1,740 1,740 Transport 750 750 790 790 790 790 Supplies & Services 47,080 47,080 38,470 </td <td>Recharge to Services</td> <td>(15,460)</td> <td>(15,460)</td> <td>(13,600)</td> <td>(11,990)</td> <td>(10,280)</td> <td>(8,420)</td>	Recharge to Services	(15,460)	(15,460)	(13,600)	(11,990)	(10,280)	(8,420)
Employees Premises 0	Total Service Cost	137,390	135,220	113,720	118,020	122,100	126,220
Premises 2,000 260 1,740 1,740 1,740 1,740 Transport 750 750 790 790 790 790 Supplies & Services 47,080 47,080 38,470 38,470 38,470 38,470 Total Expenditure 49,830 48,090 41,000 41,000 41,000 41,000 Customer & client receipts (31,110) (21,110) (21,110) (21,110) (21,110) (21,110) Direct Service Cost 18,720 16,980 19,890 19,890 19,890 19,890 19,890 Recharge to Services 0 0 1,120 1,230 1,350 1,490 Total Service Cost 18,720 16,980 21,010 21,240 21,380 General Markets 130 130 130 130 130 130 130 Supplies & Services 130 130 130 130 130 130 130 Supplies & Services 130 11,890<	Events						
Premises 2,000 260 1,740 1,740 1,740 1,740 Transport 750 750 790 790 790 790 Supplies & Services 47,080 47,080 38,470 38,470 38,470 38,470 Total Expenditure 49,830 48,090 41,000 41,000 41,000 41,000 Customer & client receipts (31,110) (21,110) (21,110) (21,110) (21,110) (21,110) Direct Service Cost 18,720 16,980 19,890 19,890 19,890 19,890 19,890 Recharge to Services 0 0 1,120 1,230 1,350 1,490 Total Service Cost 18,720 16,980 21,010 21,240 21,380 General Markets 130 130 130 130 130 130 130 Supplies & Services 130 130 130 130 130 130 130 Supplies & Services 130 11,890<	Emplovees		0	0	0	0	0
Transport 750 750 790 790 790 790 790 Supplies & Services 47,080 47,080 38,470		2.000					
Supples & Services Total Expenditure 47,080 47,080 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 38,470 41,000 (21,110) (,	,	
Total Expenditure 49,830 48,090 41,000 41,000 41,000 41,000 Customer & client receipts Total Income (31,110) (31,110) (21,110) (21,110) (21,110) (21,110) Direct Service Cost 18,720 16,980 19,890 19,890 19,890 19,890 Recharge to Services 0 0 1,120 1,230 1,350 1,490 Total Service Cost 18,720 16,980 21,010 21,240 21,380 General Markets 130 130 130 130 130 130 130 Premises 130 130 130 130 130 130 130 Supplies & Services 130 130 130 130 130 130 130 Customer & client receipts (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Direct Service Cost (10,990) (11,890) (11,890) (11,890) (11,890) (11,890) Direct	•						
Total Income (31,110) (31,110) (21,130) (21,30) (21,30)						,	
Direct Service Cost 18,720 16,980 19,890 19,890 19,890 19,890 Recharge to Services 0 0 1,120 1,230 1,350 1,490 Total Service Cost 18,720 16,980 21,010 21,120 21,240 21,380 General Markets Premises 130	Customer & client receipts	(31,110)	(31,110)	(21,110)	(21,110)	(21,110)	(21,110)
Recharge to Services 0 0 1,120 1,230 1,350 1,490 Total Service Cost 18,720 16,980 21,010 21,120 21,240 21,380 General Markets Premises 130	Total Income	(31,110)	(31,110)	(21,110)	(21,110)	(21,110)	(21,110)
Total Service Cost 18,720 16,980 21,010 21,120 21,240 21,380 General Markets Premises 130 130 130 130 130 130 Transport 360 360 0 0 0 0 Supplies & Services 410 410 110 110 110 Total Expenditure 900 900 240 240 240 Customer & client receipts (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Direct Service Cost (10,990) (10,990) (11,650) (11,650) (11,650) Recharge to Services 4,990 7,990 5,080 5,090 5,100 5,110	Direct Service Cost	18,720	16,980	19,890	19,890	19,890	19,890
General Markets Premises Transport 130 130 130 130 130 Supplies & Services 410 410 110 110 110 Total Expenditure 900 900 240 240 240 Customer & client receipts Total Income (11,890) (11,890) (11,890) (11,890) (11,890) Direct Service Cost (10,990) (10,990) (11,650) (11,650) (11,650) Recharge to Services 4,990 7,990 5,080 5,090 5,100 5,110	Recharge to Services	0	0	1,120	1,230	1,350	1,490
Premises 130 130 130 130 130 130 130 130 Transport 360 360 0 0 0 0 0 Supplies & Services 410 410 110 110 110 110 110 Total Expenditure 900 900 240 240 240 240 Customer & client receipts (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Total Income (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Direct Service Cost (10,990) (10,990) (11,650) (11,650) (11,650) Recharge to Services 4,990 7,990 5,080 5,090 5,100 5,110	Total Service Cost	18,720	16,980	21,010	21,120	21,240	21,380
Transport 360 360 0 0 0 0 Supplies & Services 410 410 110 110 110 110 Total Expenditure 900 900 240 240 240 240 Customer & client receipts (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Total Income (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Direct Service Cost (10,990) (10,990) (11,650) (11,650) (11,650) (11,650) Recharge to Services 4,990 7,990 5,080 5,090 5,100 5,110	General Markets						
Transport 360 360 0 0 0 0 Supplies & Services 410 410 110 110 110 110 Total Expenditure 900 900 240 240 240 240 Customer & client receipts (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Total Income (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Direct Service Cost (10,990) (10,990) (11,650) (11,650) (11,650) (11,650) Recharge to Services 4,990 7,990 5,080 5,090 5,100 5,110	Premises	130	130	130	130	130	130
Total Expenditure 900 900 240 240 240 240 Customer & client receipts (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Total Income (11,890) (11,890) (11,890) (11,890) (11,890) (11,890) Direct Service Cost (10,990) (10,990) (11,650) (11,650) (11,650) Recharge to Services 4,990 7,990 5,080 5,090 5,100 5,110	Transport	360	360	0	0	0	
Customer & client receipts (11,890) (11,650) (11,650) (11,650) (11,650) (11,650) (11,650) (11,650) (11,650) (11,650) (11,650) (11,650) (11,650) (11,6	Supplies & Services	410	410	110	110	110	110
Total Income (11,890) (11,650)	Total Expenditure	900	900	240	240	240	240
Total Income (11,890) (11,650)	Customer & client receipts	(11,890)	(11.890)	(11.890)	(11.890)	(11.890)	(11,890)
Recharge to Services 4,990 7,990 5,080 5,090 5,100 5,110	-		· · ·	· · ·		, ,	
	Direct Service Cost	(10,990)	(10,990)	(11,650)	(11,650)	(11,650)	(11,650)
Total Service Cost (6,000) (3,000) (6,570) (6,560) (6,550) (6,540)	Recharge to Services	4,990	7,990	5,080	5,090	5,100	5,110
	Total Service Cost	(6,000)	(3,000)	(6,570)	(6,560)	(6,550)	(6,540)

Parks,Sport Grounds & Open Spaces

Employees 1,359,680 1,413,400 1,470,920 1,320,400 1,584,800 Premises 188,450 177,830 174,000 177,180 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 177,080 170,890 175,500 1632,260 1762,330 (797,670) 632,260) 1764 1,365,380 1,297,270 1,369,970 1,378,290 1,354,200 1,500 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000							
Premises 188,450 177,830 174,760 174,760 175,550 Transport 160,350 164,100 167,330 169,590 171,590 Supples & Services 169,310 169,310 170,130 170,080 170,080 Financing Costs 199,100 109,100 116,970 128,210 130,370 125,570 Total Expenditure 1,986,890 1,976,270 2,038,760 2,111,300 2,175,890 2,227,680 Customer & client receipts (680,060) (679,000) (728,800) (762,330) (797,670) (832,260) Direct Service Cost 1,306,830 1,297,270 1,309,950 1,348,970 1,378,290 1,395,420 Movement in Reserves 0 0 0 1,5000 15,000 15,000 Recharge to Services 1,065,740 1,056,250 1,080,370 1,141,910 1,179,340 1,205,260 Play Areas 19,140 19,140 19,140 19,140 19,140 19,140 19,140 19,140 19,140	Employees	1,359,680	1,359,680	1,413,490	1,470,920	1,530,740	1,584,890
Transport 160,350 162,350 164,100 167,330 168,900 171,900 Supples & Services 109,100 109,100 116,970 128,210 130,370 170,080 170,90 1,37,520 1,382,260 1382,260 1365,420 1,35,420 1,35,420 1,35,420 1,500 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 16,00 <td< td=""><td>Premises</td><td>188,450</td><td>177,830</td><td>174,060</td><td>174,760</td><td>175,180</td><td>175,550</td></td<>	Premises	188,450	177,830	174,060	174,760	175,180	175,550
Supplies & Services 169,310 169,310 170,130 170,080 170,080 Financing Costs 109,100 116,970 128,210 130,370 125,570 Total Expenditure 1,986,890 1,976,272 2,208,760 2,111,300 2,175,960 2,227,680 Customer & client receipts (680,060) (679,000) (728,800) (797,670) (832,260) Diract Service Cost 1,306,830 1,297,270 1,309,950 1,348,970 1,378,290 1,395,420 Central Support Services 35,140<	Transport	160.350	160.350	164,100	167.330	169.590	171.590
Financing Costs 109,100 109,100 116,970 128,210 130,370 125,570 Total Expenditure 1,965,890 1,976,270 2,038,750 2,111,300 2,175,960 2,227,680 Customer & client receipts (680,060) (679,000) (728,800) (762,330) (797,670) (832,260) Direct Service Cost 1,306,830 1,297,270 1,309,950 1,348,970 1,376,290 1,395,420 Central Support Services 35,140 35,140 35,140 35,140 35,140 35,140 35,140 35,140 35,140 35,140 35,140 35,140 1,000 1,000 16,000 15,000 15,000 15,000 15,000 1,205,260 Play Areas 1,065,740 1,056,250 1,080,370 1,141,910 1,179,340 1,205,260 Promises 16,610 16,610 16,390 17,090 17,820 18,590 Promises 16,610 16,610 16,5200 (65,200) (66,600) (67,330) Customer & client receipts	•						
Total Expenditure 1,986,890 1,976,270 2,038,750 2,111,300 2,175,960 2,227,680 Customer & client receipts Total Income (680,060) (679,000) (728,800) (762,330) (797,670) (832,260) Direct Service Cost 1,306,830 1,297,270 1,309,950 1,348,970 1,378,290 1,395,420 Central Support Services 35,140 35,260 39,270 39,300							
Customer & client receipts Total Income (680,060) (679,000) (728,800) (762,330) (797,670) (832,260) Direct Service Cost 1,306,830 1,297,270 1,309,950 1,348,970 1,378,290 1,395,420 Central Support Services 35,140	0	,					
Total Income (680,060) (679,000) (728,800) (762,330) (797,670) (832,260) Direct Service Cost 1,306,830 1,297,270 1,309,950 1,348,970 1,378,290 1,395,420 Central Support Services 35,140 15,000 15,000 15,000 15,000 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240	· · · · · · · · · · · · · · · · · · ·	.,,	.,,	_,,	_,,	_,,	_,,
Total Income (680,060) (679,000) (728,800) (762,330) (797,670) (832,260) Direct Service Cost 1,306,830 1,297,270 1,309,950 1,348,970 1,378,290 1,395,420 Central Support Services 35,140 15,000 15,000 15,000 15,000 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240,300 1240	Customer & client receipts	(680,060)	(679 000)	(728 800)	(762 330)	(797 670)	(832 260)
Direct Service Cost 1,366,830 1,297,270 1,309,950 1,348,970 1,378,290 1,395,420 Central Support Services 35,140 1,205,200 (240,900) (240,300) Total Service Cost 1,065,740 1,056,250 1,080,370 1,141,910 1,17,930 1,205,260 Premises 13,040 19,14	-	,	· · ·	· /			
Central Support Services 35,140 35,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 16,010 16,610 16,610 16,610 16,610 16,610 16,10 16,390 17,090 17,820 18,890 9,300 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200		(000,000)	(010,000)	(120,000)	(102,000)	(101,010)	(002,200)
Central Support Services 35,140 35,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 16,010 16,610 16,610 16,610 16,610 16,610 16,10 16,390 17,090 17,820 18,890 9,300 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200 39,200	Direct Service Cost	1,306,830	1,297,270	1.309.950	1.348.970	1.378.290	1.395.420
Movement in Reserves Recharge to Services 0 0 0 15,000 (276,230) 15,000 (276,160) 15,000 (240,300) 15,000 (240,300) Total Service Cost 1,065,740 1,056,250 1,080,370 1,141,910 1,179,340 1,205,260 Play Areas Employees 16,610 16,610 16,390 17,090 17,820 18,590 Premises 3,800 50,580 39,210 39,240 39,270 39,300 Supplies & Services 19,140 16,150		1,000,000	.,_•.,•	1,000,000	1,010,010	.,,	1,000,120
Movement in Reserves Recharge to Services 0 0 0 15,000 (276,230) 15,000 (276,160) 15,000 (240,300) 15,000 (240,300) Total Service Cost 1,065,740 1,056,250 1,080,370 1,141,910 1,179,340 1,205,260 Play Areas Employees 16,610 16,610 16,390 17,090 17,820 18,590 Premises 3,800 50,580 39,210 39,240 39,270 39,300 Supplies & Services 19,140 16,150	Central Support Services	35 140	35 140	35 140	35 140	35 140	35 140
Recharge to Services (276,230) (276,160) (264,720) (257,200) (249,090) (240,300) Total Service Cost 1,065,740 1,056,250 1,080,370 1,141,910 1,179,340 1,205,260 Play Areas Employees 16,610 16,610 16,390 17,090 17,820 18,590 Supplies & Services 19,140							
Total Service Cost 1,065,740 1,056,250 1,060,370 1,141,910 1,179,340 1,205,260 Play Areas Employees 16,610 16,610 16,390 17,090 17,820 18,590 Premises 43,800 50,580 39,210 39,240 39,270 39,300 Supplies & Services 19,140 19,170 13,60 16,150		÷	-	-			
Play Areas Employees 16,610 16,390 17,090 17,820 18,590 Premises 43,800 50,580 39,210 39,240 39,270 39,300 Supplies & Services 19,140		(210,200)	(270,100)	(201,120)	(201,200)	(210,000)	(210,000)
Play Areas Employees 16,610 16,390 17,090 17,820 18,590 Premises 43,800 50,580 39,210 39,240 39,270 39,300 Supplies & Services 19,140	Total Service Cost	1.065.740	1.056.250	1.080.370	1.141.910	1,179,340	1,205,260
Employees Premises 16,610 16,610 16,390 17,090 17,820 18,590 Supplies & Services Total Expenditure 19,140 11,140 11,140 11,140 11,120 11,150 16,170			.,,	.,,	.,,	.,,	.,,
Employees Premises 16,610 16,610 16,390 17,090 17,820 18,590 Supplies & Services Total Expenditure 19,140 11,140 11,140 11,140 11,120 11,150 16,170							
Employees Premises 16,610 16,610 16,390 17,090 17,820 18,590 Supplies & Services Total Expenditure 19,140 11,140 11,140 11,140 11,120 11,150 16,170	Play Areas						
Premises 43,800 50,580 39,210 39,240 39,270 39,300 Supplies & Services 19,140 16,730 16,650 16,650 16,650 16,730 16,750 16,860 (4,680) (4,680) (4,680)							
Premises 43,800 50,580 39,210 39,240 39,270 39,300 Supplies & Services 19,140 16,730 16,650 16,650 16,650 16,730 16,750 16,860 (4,680) (4,680) (4,680)	Employees	16 610	16 610	16 390	17 090	17 820	18 590
Supplies & Services 19,140 10,140							
Total Expenditure 79,550 86,330 74,740 75,470 76,230 77,030 Customer & client receipts Total Income (64,410) (64,410) (65,230) (65,900) (66,600) (67,330) Direct Service Cost 15,140 21,920 9,510 9,570 9,630 9,700 Recharge to Services (4,680) (4,680) (4,680) (4,680) (4,680) (4,680) Premises 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 17,140 16,770 15,560 15,860 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Customer & client receipts Total Income (64,410) (64,410) (65,230) (65,900) (66,600) (67,330) Direct Service Cost 15,140 21,920 9,510 9,570 9,630 9,700 Recharge to Services (4,680)							
Total Income (64,410) (65,230) (65,900) (66,600) (67,330) Direct Service Cost 15,140 21,920 9,510 9,570 9,630 9,700 Recharge to Services (4,680) (4,680) (4,680) (4,680) (4,680) (4,680) Total Service Cost 10,460 17,240 4,830 4,890 4,950 5,020 Pontoons 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 17,140 16,770 15,560 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) 24,170 Direct Service Cost 25,140 24,770 23,560 24,40		75,550	00,000	74,740	75,470	70,230	77,000
Total Income (64,410) (65,230) (65,900) (66,600) (67,330) Direct Service Cost 15,140 21,920 9,510 9,570 9,630 9,700 Recharge to Services (4,680) (4,680) (4,680) (4,680) (4,680) (4,680) Total Service Cost 10,460 17,240 4,830 4,890 4,950 5,020 Pontoons 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 17,140 16,770 15,560 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) 24,170 Direct Service Cost 25,140 24,770 23,560 24,40	Customer & client receipts	(64 410)	(64 410)	(65 230)	(65 900)	(66 600)	(67,330)
Direct Service Cost 15,140 21,920 9,510 9,570 9,630 9,700 Recharge to Services (4,680) (4,680) (4,680) (4,680) (4,680) (4,680) Total Service Cost 10,460 17,240 4,830 4,890 4,950 5,020 Pontoons Premises 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950)	-	. ,	· /	· /	()		
Recharge to Services (4,680) (4,680) (4,680) (4,680) (4,680) (4,680) (4,680) Total Service Cost 10,460 17,240 4,830 4,890 4,950 5,020 Pontoons Premises 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 17,140 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950)		(04,410)	(04,410)	(00,200)	(00,000)	(00,000)	(07,000)
Recharge to Services (4,680) (4,680) (4,680) (4,680) (4,680) (4,680) (4,680) Total Service Cost 10,460 17,240 4,830 4,890 4,950 5,020 Pontoons Premises 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 17,140 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950)	Direct Service Cost	15 140	21 920	9 510	9 570	9 630	9 700
Total Service Cost 10,460 17,240 4,830 4,890 4,950 5,020 Pontoons Premises 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) (6		10,140	21,020	0,010	0,010	0,000	0,700
Total Service Cost 10,460 17,240 4,830 4,890 4,950 5,020 Pontoons Premises 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) (6	Recharge to Services	(4 680)	(4 680)	(4 680)	(4 680)	(4 680)	(4 680)
Pontoons Premises Supplies & Services 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) 2,200 2,700 2,280<	recondige to cervices	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Pontoons Premises Supplies & Services 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) 2,200 2,700 2,280<	Total Service Cost	10 460	17 240	4 830	4 890	4 950	5 020
Premises 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 14,950 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) Total Income (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) Direct Service Cost 25,140 24,770 23,560 23,860 24,150 24,170 Recharge to Services 2,070 2,070 2,280 2,440 2,600 2,770			,2.10	-1,000	-1,000	-1,000	0,020
Premises 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 14,950 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) Total Income (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) Direct Service Cost 25,140 24,770 23,560 23,860 24,150 24,170 Recharge to Services 2,070 2,070 2,280 2,440 2,600 2,770							
Premises 17,140 16,770 15,560 15,860 16,150 16,170 Supplies & Services 14,950 14,950 14,950 14,950 14,950 14,950 14,950 Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) Total Income (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) (6,950) Direct Service Cost 25,140 24,770 23,560 23,860 24,150 24,170 Recharge to Services 2,070 2,070 2,280 2,440 2,600 2,770	Pontoons						
Supplies & Services 14,950 30,810 31,120 31,120 31,120 31,120 31,120 30,810 31,120 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810							
Supplies & Services 14,950 30,810 31,120 31,120 31,120 31,120 31,120 30,810 31,120 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810 31,120 30,810	Premises	17 140	16 770	15 560	15 860	16 150	16 170
Total Expenditure 32,090 31,720 30,510 30,810 31,100 31,120 Customer & client receipts (6,950) (2,070) (2,280) (2,440) (2,600							
Customer & client receipts (6,950) (2,910) (2,910) (2,910) (2,910) (2,910) (2,910) (2,910) (2,910) (2,910) (2,910)							
Total Income (6,950) (24,170) (23,860) (24,170) (23,600) (2,770) (2,280) (2,440) (2,600) (2,770) (2,280) (2,440) (2,600) (2,770) (2,280) (2,440) (2,600) (2,770) (2,280) (2,440) (2,600) (2,770) (2,280) (2,440) (2,600) (2,770)		02,000	01,720	00,010	00,010	01,100	01,120
Total Income (6,950) (24,170) (23,860) (24,170) (23,600) (2,770) (2,280) (2,440) (2,600) (2,770) (2,280) (2,440) (2,600) (2,770) (2,280) (2,440) (2,600) (2,770) (2,280) (2,440) (2,600) (2,770) (2,280) (2,440) (2,600) (2,770)	Customer & client receints	(6.950)	(6 950)	(6 950)	(6.950)	(6.950)	(6.950)
Direct Service Cost 25,140 24,770 23,560 23,860 24,150 24,170 Recharge to Services 2,070 2,070 2,280 2,440 2,600 2,770	-	. ,	· · · · ·		· · · · ·	, , ,	
Recharge to Services 2,070 2,070 2,280 2,440 2,600 2,770		(0,000)	(0,000)	(0,000)	(0,000)	(0,000)	(0,000)
Recharge to Services 2,070 2,070 2,280 2,440 2,600 2,770	Direct Service Cost	25 140	24 770	23 560	23 860	24 150	24 170
		20,140	2 -7,110	20,000	20,000	2-7,100	2 -7,170
	Recharge to Services	2 070	2 070	2 280	2 440	2 600	2 770
Total Service Cost 27,210 26,840 25,840 26,300 26,750 26,940		2,010	2,010	2,200	2,770	2,000	2,110
	Total Service Cost	27 210	26 840	25 840	26.300	26 750	26 940
		21,210	20,070	20,070	20,000	20,700	20,070

Public Conveniences

Premises	235,420	215,210	159,940	163,960	166,780	169,280
Total Expenditure	235,420	215,210	159,940	163,960	166,780	169,280
·		,	,	,	,	
Customer & client receipts	(36,890)	(36,890)	(37,860)	(38,980)	(39,850)	(40,570)
Total Income	(36,890)	(36,890)	(37,860)	(38,980)	(39,850)	(40,570)
Direct Service Cost	198,530	178,320	122,080	124,980	126,930	128,710
Direct Service Cost	150,550	170,520	122,000	124,500	120,330	120,710
Recharge to Services	253,640	253,640	253,110	253,250	253,400	253,570
Total Service Cost	452,170	431,960	375,190	378,230	380,330	382,280
Refuse & Recycling						
Employees	350,390	350,390	461,620	480,480	500,140	520,670
Premises	14,250	14,250	14,250	14,250	14,250	14,250
Transport	8,710	7,910	5,860	5,880	5,890	5,900
Supplies & Services	545,190	545,190	475,890	491,900	495,130	497,380
Agency & Benefit Payments	5,876,620	5,896,620	6,179,910	6,417,350	6,615,510	6,751,310
Financing Costs	809,610	809,610	873,730	886,480	908,220	923,890
Total Expenditure	7,604,770	7,623,970	8,011,260	8,296,340	8,539,140	8,713,400
Customer & client receipts	(2,992,440)	(3,052,440)	(3,275,060)	(3,382,990)	(3,449,810)	(3,514,210)
Grants & Contributions	(1,966,880)	(1,966,880)	(2,025,490)	(3,382,990) (2,085,870)	(2,148,030)	(2,148,030)
Total Income	(4,959,320)	(5,019,320)	(5,300,550)	(5,468,860)	(5,597,840)	(5,662,240)
	(4,333,320)	(3,013,320)	(0,000,000)	(3,400,000)	(0,007,040)	(3,002,240)
Direct Service Cost	2,645,450	2,604,650	2,710,710	2,827,480	2,941,300	3,051,160
Central Support Services	66,490	66,490	66,490	66,490	66,490	66,490
Movement in Reserves	50,000	50,000	50,000	50,000	50,000	50,000
Recharge to Services	(74,300)	(74,300)	(52,740)	(52,640)	(51,400)	(49,610)
Total Service Cost	2,687,640	2,646,840	2,774,460	2,891,330	3,006,390	3,118,040
			_,,	_,		
Resort						
Employees	279,900	279,900	267,050	276,870	287,070	294,590
Premises	139,870	127,820	128,140	129,650	130,900	131,480
Transport	10,120	10,120	9,960	10,180	10,330	10,460
Supplies & Services	73,500	72,170	82,170	72,170	72,170	72,170
Total Expenditure	503,390	490,010	487,320	488,870	500,470	508,700
	(=00.0=0)	(=00.0=0)				(=== (=====)
Customer & client receipts	(520,250)	(520,250)	(544,610)	(547,250)	(549,800)	(564,230)
Total Income	(520,250)	(520,250)	(544,610)	(547,250)	(549,800)	(564,230)
Direct Service Cost	(16,860)	(30,240)	(57,290)	(58,380)	(49,330)	(55,530)
Recharge to Services	198,980	198,980	199,540	201,260	203,100	205,070
Total Service Cost	182,120	168,740	142,250	142,880	153,770	149,540
			,===	,===		

Resort Investment Properties

Customer & client receipts	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)
Total Income	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)
Direct Service Cost	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)
Total Service Cost	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)
Section 106						
Premises						
Total Expenditure	20,210	20,210	20,210	20,210	20,210	20,210
	20,210	20,210	20,210	20,210	20,210	20,210
Customer & client receipts			<i>/</i>			<i></i>
Total Income	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)
Direct Service Cost	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)
Direct Service Cost	(48,440)	(48,440)	(48,440)	(48,440)	(48,440)	(48,440)
Recharge to Services	(+0,++0)	(40,440)	(+0,++0)	(+0,++0)	(+0,++0)	(40,440)
	48,440	48,440	48,440	48,440	48,440	48,440
Total Service Cost	,	,	,	,	,	,
	0	0	0	0	0	0
Town Centre Operations						
Employees						
Transport	52,760	52,760	56,690	59,130	61,670	64,320
Supplies & Services	2,770	1,970	1,970	1,970	1,970	1,970
Total Expenditure	30,130	30,130	30,130	30,130	30,130	30,130
	85,660	84,860	88,790	91,230	93,770	96,420
Customer & client receipts						
Total Income	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Direct Comiles Cost	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Direct Service Cost	75,660	74,860	78,790	81,230	83,770	86,420
Central Support Services	75,000	74,000	70,790	01,230	05,770	00,420
Recharge to Services	1,870	1,870	1,870	1,870	1,870	1,870
	4,580	4,580	4,580	4,580	4,580	4,580
Total Service Cost	,	,	,	,	,	,
	82,110	81,310	85,240	87,680	90,220	92,870
Total Cost	2,933,510	2,762,260	2,484,690	2,600,350	2,802,400	2,997,270
	2,333,310	2,102,200	2,707,030	2,000,000	2,002,700	2,001,210